

delegation: self-assessment

Not Some-Very at all Rarely times Often

- 1. I am conscious of what stops me from delegating and I overcome those obstacles.
- 2. I assess my workload to ensure I'm doing the right level and amount of work for my position/title.
- 3. I intentionally assign work that will help people grow and develop.
- 4. I adjust how involved I am with team members' work based on their ability and motivation/confidence.
- 5. I adjust how involved I am with team members' work based on the level of risk inherent in the work, task or project.
- 6. When I assign work, I separate out WHAT success looks like from the steps, processes or methods of HOW to get there.
- 7. When I have delegation discussions, I provide clear direction.
- 8. When I have delegation discussions, I inspire people.
- 9. I communicate WHY the work I assign is important to the person I assign it to.
- 10. I take time to think through what I will delegate and to whom I will delegate.
- 11. I set team members up for success when I assign work.
- 12. I resist the temptation to do work that my team is doing.
- 13. My team functions smoothly without my involvement when I am away from work.
- 14. I know the interests, motivations and goals of all my team members.
- 15. All team members know what's expected of them in priority order.
- 16. My team members are trained to their maximum potential.
- 17. I tell people what authority level they have when delegating work.
- 18. I have regular check-ins after I delegate work.
- 19. I delegate in a way that team members can and choose to do their best work.

Which areas do you want to focus on developing?